



# Reference

## Consulting and Project Management

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[Dr. Joachim V. Hofmann](#)

Managing Consultant, PICA GmbH (06/1997 - today)



Max Raith

Manager IT, Eurofighter Jagdflugzeuge GmbH

### Letter of reference:

Dear Joachim,

thank you for the successful and close collaboration in 2010. The working relation with you was always relaxed, open, leading into the right direction and to an successful end of each task and project. The tasks you have been working on have been several, but in all of them your experience and knowledge led to very satisfying results.

Your work focussed mainly on the following four topics: the Eurofighter Project Management Process (PMP), a Process Management (PRM), an IT Portfolio Management (ITPM) and an Office Migration Project (OMP).

Regarding the PMP you reviewed this process Eurofighter is following for large projects with respect to workability and completeness and tailored it for improved usability to the benefit of Eurofighter. In order to optimize our IT processes you defined and introduced an PRM process consisting of a process use case, a process model, a process chart and a detailed process description and implemented it describing the PMP. For improved steering, control and reporting you introduced an IT ITPM as a master plan of all our IT projects and conducted monthly reviews and updates. Finally, you have been leading the project to migrate MS Office XP to MS Office 2007. Under your responsibility an Eurofighter specific security set via MS Office 2007 group policies, including NATO and DISA requirements, has been developed, tested and set into production.

You were flexible and reliable in all project stages and led the project to an successful end. Unfortunately we actually do not have further projects of this size, where your experience and commitment would be beneficiary and necessary for the whole project course.

I wish you all the best for the future and I am looking forward working with you again.

Best regards,

Max, 22.09.2011